

# Lean Six Sigma China Certification Course

Six Sigma Yellow Belt Course

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# Lean Six Sigma China Certification Program

### Six Sigma Yellow Belt

- Understanding Six Sigma
- Non-parametric statistics with Excel
- Understanding Lean principles and tools

Lean

Management

 Value-Stream Mapping and Design

- Lean Six Sigma Green Belt
- Introduction to R and Minitab
- Basic quality tools with R and Minitab
- Normal distributions
- Green Belt project

- Lean Six Sigma Black Belt
- Advanced DMAIC tools with R and Minitab
- Non-normal distributions
- Black Belt project

# Yellow Belt

- $\rightarrow$  Basic understanding of Six Sigma and process capability
- $\rightarrow$  Application of non-parametric statistics
- 1. What is Six Sigma? History and applications
- 2. Implementing Six Sigma, Six Sigma belt system
- 3. Process Excellence
- 4. Value-driven mgmt: VOC, CCR, KPOV
- 5. Data-driven mgmt: Data structure, evaluation, infrastructure
- 6. Six Sigma metrics: CTQ, CTS, CTC
- 7. Project selection, DMAIC/DMADV cycles
- 8. Non-parametric statistics

# Lean Management

- $\rightarrow$  Understand Lean philosophy and principles
- $\rightarrow$  Apply lean knowledge in value stream analyses and planning
- 1. The origins of Lean Production
- 2. Vision and objectives of Lean
- 3. Just-in-time philosophy and tools (Pull, Kanban, One-Piece Flow, ...)
- 4. Jidoka philosophy and tools (Andon, SMED, EPEx, ...)
- 5. Lean prerequisites: Heijunka, standardized work, Kaizen
- 6. Lean organization and management (Hancho, Kumicho, Shusa, ...)
- 7. Value stream mapping
- 8. Value stream design

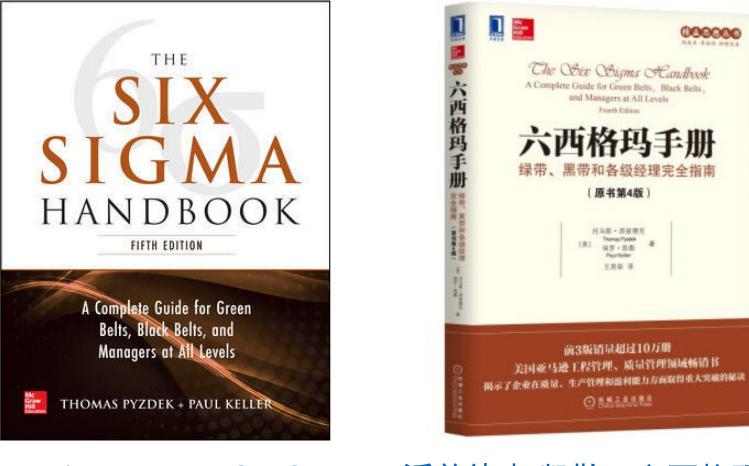
# **Green Belt**

- $\rightarrow$  Basic DMAIC Tools with R and Minitab
- 1. Data stratification, flow charts
- 2. Histogram, normal vs. non-normal Distributions
- 3. Check/tally sheet, sampling
- 4. Fishbone/Ishikawa diagrams (root-cause analysis)
- 5. Pareto chart (ABC-/20-80-rule)
- 6. Scatter diagrams, regression and correlation analyses
- 7. Control/Shewhart charts, Statistical Process Control (SPC)

# **Black Belt Belt**

- $\rightarrow$  Advanced DMAIC tools with R and Minitab
- 1. Failure mode and effects analysis (FMEA)
- 2. Measurement system analysis (MSA)
- 3. Hypothesis testing
- 4. Analysis of variance (ANOVA)
- 5. Design of experiments (DOE)
- 6. Multiple regression
- 7. ...

## Literature



<u>Pyzdek/Keller, The Six Sigma</u> 派慈德克/凯勒,六西格玛手册, <u>Handbook, 5<sup>th</sup> ed. 2018</u> 原书第4版 2019

## Software







#### Microsoft Excel Spreadsheet Calculations

- Commercial
- Formulas, VBA, Add-ins
- Only basic statistics

- Minitab Statistics Software
- Commercial
- No coding required
- Powerful

#### R Language for Statistical Computing

- Open source
- Coding required
- State-of-the-art

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